

# Public Document Pack

## Cherwell District Council

### Executive

Minutes of a meeting of the Executive held in at Bodicote House, Bodicote, Banbury, OX15 4AA, on 9 February 2009 at 6.30 pm

Present: Councillor Barry Wood (Chairman)

Councillor G A Reynolds  
Councillor Norman Bolster  
Councillor Michael Gibbard  
Councillor James Macnamara  
Councillor Kieron Mallon  
Councillor Nigel Morris  
Councillor D M Pickford  
Councillor Nicholas Turner

Officers: Mary Harpley, Chief Executive and Head of Paid Service  
Ian Davies, Strategic Director - Environment and Community  
Julie Evans, Strategic Director - Customer Service & Resources  
John Hoad, Strategic Director - Planning, Housing and Economy  
Mike Carroll, Head of Improvement  
Phil O'Dell, Interim Head of Finance and Section 151 Officer  
Steve Newman, Head of Exchequer  
Karen Curtin, Chief Accountant  
Richard Hurst, Senior Legal Assistant  
Claire Taylor, Community Planning Manager  
Kevin Larner, Rural Development and Countryside Officer  
Linda Rand, Design & Conversation Team Leader  
Tony Ecclestone, Communications Officer  
Alexa Coates, Senior Democratic and Scrutiny Officer  
Natasha Clark, Trainee Democratic and Scrutiny Officer

### RECOMMENDATIONS TO COUNCIL

160

#### **Cherwell Rural Strategy**

The Head of Urban and Rural Services submitted a report to consider the final draft Rural Strategy and Delivery Plan, to consider appointing a Rural Champion and to commend the final draft Cherwell Rural Strategy 2009-2017 and the Delivery Plan to the Cherwell Community Planning Partnership.

#### **Resolved**

- (1) To recommend to Council the approval of the final draft Cherwell Rural Strategy 2009-2014 and the Delivery Plan as amended by the Portfolio Holder for Urban and Rural Services.
- (2) To approve the appointment of the Executive Member for Urban and Rural Services to lead the delivery of the Strategy as Cherwell District Council's "Rural Champion".

- (3) To commend the final draft Cherwell Rural Strategy 2009-2014 and the Delivery Plan to the Cherwell Community Planning Partnership as amended by the Portfolio Holder for Urban and Rural Services.

**Reason** – The Rural Strategy 2009-2014 and the Delivery Plan, which sets out detailed actions, will be part of the strategic framework that helps deliver the rural themes in Cherwell's Community Plan.

161

### **Consultation and Engagement Strategy and the Duty to Involve**

The Chief Executive and Community and Corporate Planning Manager submitted a report to present a final version of a consultation and engagement strategy and action plan for Cherwell District Council and to outline the steps the council needed to take to meet the requirements of new legislation in this area.

#### **Resolved**

- (1) To undertake consultation on the draft strategy and make any amendments in consultation with the Portfolio Holder for Policy and Community Planning.
- (2) Following consultation, to recommend Council the adoption of the consultation and engagement strategy and action plan as council policy and the preferred approach to improving consultation and community engagement, to delivering our commitment to be an Accessible, Value for Money Council and to meeting the statutory requirements of the Duty to Involve in the Local Government and Public Involvement in Health Act 2007.
- (3) To request an annual progress review of the strategy and action plan to be received by the Executive.

**Reasons** – The business benefits of adopting the consultation and engagement strategy as proposed in this paper, and the supporting appendices go beyond meeting statutory requirements. They reflect and develop the Council's current commitment and approach and include:

- A clear statement of our commitment to consultation and engagement and an overview of the standards the public can expect when we undertake consultation.
- Support for Members in terms of better information about community needs and also improved opportunities to be involved in consultation.
- Closer alignment between service and financial planning and community needs as expressed through robust consultation and engagement opportunities. This will include the provision of an evidence base for service developments and growth bids.
- A clear set of standards and requirements for managers in terms of service consultation and support to help them fulfil this. Support will include consulting with harder to reach groups.
- Improved coordination of consultation across the Council and in conjunction with partners. This will ensure consultation results are timely, improved sharing of information and the reduction of consultation fatigue.

- Improved access to consultation for members of the local community. Consultations will be better planned and publicised. This will include better online access.
- Better value for money by working with others to procure consultation and share results.
- By adopting clear principles and standards the quality of our consultations will improve.
- A programme of corporate consultation that can be used to underpin the Council's strategic framework including setting the budget and the corporate plan and understanding customer satisfaction trends

162

### **Draft Budget 2009/10**

The Strategic Director Customer Service and Resources and Chief Accountant submitted a report that advised the Executive regarding the final draft budget for 2009-2010 which had been updated to reflect changes since the first draft, which was reported to the December 1 2008 Executive meeting and the second draft, which was reported to the January 12 2009 Executive meeting. The final version was due to be presented to the full Council on 23 February 2009.

#### **Resolved**

- (1) To approve the changes to the draft budget since January 12 2009 and consider the draft revenue budget (detailed in Appendix 1) in the context of the Council's service objectives and strategic priorities;
- (2) To agree the approach to the overall capital programme and 09/10 expenditure profile (detailed in Appendix 2);
- (3) To note the latest MTFS financial forecast (detailed in Appendix 3);
- (4) To request officers to produce the formal 09/10 budget booklet on the basis of Appendices 1-3;
- (5) To recommend, subject to any further changes Members may wish to include tonight, the updated draft budget for adoption by the Council on 23 February 2009 (as a key decision);
- (6) To recommend that the draft service plans be endorsed.

**Reasons** – The budget forms the financial expression of the Council's service delivery plans for 2009/10 and the allocation of resources against agreed service priorities is necessary in order to achieve its strategic priorities. There is also a statutory requirement that the Council sets a balanced budget by 11 March 2009, and the draft budget is part of that process.

## RESOLUTIONS

163 **Declarations of Interest**

8. Cherwell Rural Strategy.

Councillor Nicholas Turner, Personal, As the Chairman of an NFU branch who had been consulted on the document.

164 **Petitions and Requests to Address the Meeting**

The Chairman informed the meeting that Councillor Sibley hoped to attend the meeting and had requested to speak on agenda item 16: Bicester Hospital.

165 **Urgent Business**

There was no urgent business.

166 **Minutes**

The minutes of the meetings held on 1 December and 12 January were agreed as a true and accurate record and signed accordingly.

167 **Forward Plan**

The Chief Executive submitted the Leader's Forward Plan of the key decisions which will be taken by the Executive over the next four months.

**Resolved**, that the Forward Plan for the next four months be noted.

**Reasons** – to create a Forward Plan for the Council as required by the Local Government Act 2000.

168 **Shenington and Alkerton Conservation Area Appraisal**

The Head of Planning and Affordable Housing Policy submitted a report that advised the Executive of the outcome of the public consultation on the draft conservation area appraisal and to recommend that a conservation area be designated at Shenington with Alkerton.

The Chairman expressed his gratitude to all residents who had addressed correspondence to him personally and noted that lessons could be learned from this case, including dispelling myths about conservation designation.

Councillor Reynolds and Councillor Turner requested that their abstentions be noted.

**Resolved**

(1) To note the outcome of the public consultation of the draft appraisal and proposed conservation area boundary.

(2) To approve the changes it is recommended be made to proposed boundary in response to comments received.

- (3) To designate, under Section 69 of the Planning (Listed Buildings and Conservation Areas) Act 1990, a conservation area as proposed in the revised appraisal and as at Fig 1 appended to the report with immediate effect.

**Reasons** – To approve Shenington with Alkerton Conservation Area appraisal and to designate a conservation area to cover both villages including historical landscape backdrop, as indicated in Fig.1.

169 **Oxfordshire 2030 - A Sustainable Community Strategy for Oxfordshire**

At the request of the Chairman this item was deferred to April to allow for further consultation.

**Resolved**, that the Oxfordshire 2030 – A Sustainable Community Strategy for Oxfordshire be deferred to allow for further consideration.

170 **Performance Management Framework Quarter 3 Report**

At the request of the Chairman this item was deferred to March.

**Resolved**, that this item be deferred until March to allow for further consideration.

171 **Authorisation of Staff - Safer Communities and Community Development**

The Head of Safer Communities and Community Development submitted a report requesting the Executive to update the authorisation of a newly qualified member of staff.

**Resolved**

- (1) That Authorisation be given to Rachel Anne Mason for the purposes of the following legislation:-

Building Act 1984  
Caravan Sites Act 1968  
Clean Air Act 1956, 1968 and 1993  
Clean Neighbourhoods and Environment Act 2005  
Control of Pollution Act 1974  
Dogs (Fouling of Land) Act 1996  
Environmental Protection Act 1990  
Factories Act 1961  
Litter Act 1983  
Offices, Shops and Railway Premises Act 1963  
Prevention of Damage by Pests Act 1949  
Public Health (Control of Disease) Act 1984  
Refuse Disposal (Amenity) Act 1978  
Sunday Trading Act 1994  
Water Acts 1973 and 1989  
Water Industry Act 1991

- (2) That the Council be invited to authorise Rachel Anne Mason

Animal Boarding Establishments Act 1963  
Breeding of Dogs Act 1973

Breeding and Sale of Dogs (Welfare) Act 1999  
Caravan Sites and Control of Development Act 1960  
Dangerous Wild Animals Act 1976  
Food Hygiene (England) Regulations 2006  
Food Safety Act 1990  
Health Act 2007  
Health and Safety at Work, etc Act 1974  
Local Government (Miscellaneous Provisions) Acts 1976 and 1982  
Noise and Statutory Nuisance Act 1993  
Official Feed and Food Controls (England) Regulations 2007  
Pet Animals Act 1951  
Public Health Acts 1936 and 1961  
Riding Establishments Acts 1964 and 1970  
Scrap Metal Dealers Act 1964  
Zoo Licensing Act 1981

**Reasons** – This will ensure that the Council undertakes its regulatory duties in compliance with the law.

172 **Exclusion of the Press and Public**

**Resolved**, that, in accordance with Section 100A(4) of Local Government Act 1972, the press and public be excluded from the meeting for the following item(s) of business, on the grounds that they could involve the likely disclosure of exempt information as defined in paragraph(s) 3 of Schedule 12A of that Act.

173 **Healthcare Provision in Bicester**

The Strategic Director Environment and Community submitted an exempt report to consider the Council's response to the Oxfordshire Primary Care Trust's (PCT) request for expressions of interest to deliver proposals for replacement Bicester Hospital facilities and services.

**Resolved**

(1) That the resolutions as set out in the exempt minutes be agreed.

**Reasons** – The provision of new healthcare facilities to meet the current and future needs of Bicester and surrounding areas is a critical part of the town's infrastructure. In submitting its proposal, the Council is ensuring that the PCT has a range of delivery options to consider providing the best possible service.

174 **Internal Audit Procurement**

The Strategic Director Customer Services and Resources submitted a report to consider the granting of delegated power to award to the Strategic Director Customer Services and Resources, in consultation with the Portfolio Holder for Resources and the Chairman of the Accounts, Audit and Risk Committee, for a contract for the Supply of Internal Audit Services.

**Resolved**

(1) That the progress made to date in the appointment of an external provider for the Supply of Internal Audit Services be noted.

- (2) That the granting of delegated powers be awarded to the Strategic Director of Customer Services and Resources, in consultation with the Portfolio Holder for Resources and the Chairman of Accounts, Audit and Risk Committee for a contract for the Supply of Internal Audit Services, commencing on 1 April 2009 for a period of 3 years with the option, purely at the discretion of the Council, to extend the contract by up to 2 years.

**Reasons** - The exempt report demonstrates that the procurement of Internal Audit Services is being undertaken via a competitive, compliant and robust process with the demonstration of effective partnership working with a neighbouring local authority. The Strategic Director Customer Services and Resources has provided strategic direction throughout the process and will consult with the Portfolio Holder for Resources and the Chairman of the Accounts, Audit and Risk Committee prior to deciding upon an award.

The meeting ended at 7.45pm

Chairman:

Date:

### Revenue 2009/10 Budget Proposal and Analysis

#### The Status of the Budget

- 1.1 This third draft of the budget presented to the Executive has been subject to further validation of revenue, capital bids and efficiency savings.
- 1.2 The final allocation of central Government Grant has been confirmed and has remained as per the three year settlement. The amount available for distribution from the Collection Fund was prepared by the statutory deadline of 15<sup>th</sup> January 2009 has been confirmed that our share of the surplus equates to £108,318.
- 1.3 Since the last report on January 12<sup>th</sup> 2009 the Bank of England's has continued to cut interest rates in a bid to stimulate consumer spending. The current base rate was reduced by a further 0.5% on 8<sup>th</sup> January 2009 to 1.5%.
- 1.4 Consumer Prices Index (CPI) annual inflation – the Government's target measure was 3.1 per cent in December, down from 4.1 per cent in November. Overall the reduction in the rate of VAT made the largest contribution to the 1.0 percentage point change in the CPI annual rate. There were also effects from a fall in the prices of petrol and diesel and from greater discounting in sales than last year. RPI inflation slowed to 0.9 per cent in December, down from 3.0 per cent in November. This is the biggest monthly reduction since 1980. The main factors affecting the CPI also affected the RPI along with large downward contributions from mortgage interest payments and house depreciation.
- 1.5 The draft budget has taken the RPI as at November 2008 of 3%. In line with budget guidelines has provided for inflation on salaries at 3% and all other expenditure and income at 1% below this RPI rate at 2% unless other contractual arrangements are in place.

#### Economic Climate

- 1.6 Butlers, the Council's Treasury Management Advisors, are currently of the view that the Bank Rate may decrease by a further 0.5% to 1% by the end of the current financial year. They have forecasted the following average rates for the next 3 years : 2010/11 – 2%, 2011/12 – 2.8%, 2012/2013 – 4% and 2013/14 – 4%
- 1.7 The planned reduction in interest rates along with the expenditure of the capital programme has resulted in significant reduction in investment income for 2009/10 amounting to £2.2m.
- 1.8 This downturn in the economy has given rise to a number of unanticipated budget pressures. This has seen a reduction in the current year of planning and land charge income. In addition we face significantly increased fuel costs on expiry of the current contracted rates. There is also rising pressure on a number of Council services, notably benefits and a rise in homelessness will be expected. These assumptions have been continued into the draft budget and a risk provision has been created to mitigate the impact of these unknown factors.



## General Fund Revenue Budget

1.9 The General Fund Revenue budget is shown in Table 1.

SERVICE EXPENDITURE	Outturn 2007/08	Budget 2008-09	Projection 2008-09	Budget 2009-10 Draft 1	Budget 2009-10 Draft 2	Budget 2009-10 Proposal
<b>Services Sub-Total</b>	<b>26,143,031</b>	<b>22,325,765</b>	<b>22,893,373</b>	<b>22,453,581</b>	<b>22,494,476</b>	<b>22,404,002</b>
Capital Charges Reversed	(2,504,576)	(1,228,310)	(1,228,310)	(1,274,986)	(2,446,965)	(2,446,965)
<b>Net Expenditure Services</b>	<b>23,638,455</b>	<b>21,097,455</b>	<b>21,665,063</b>	<b>21,178,595</b>	<b>20,047,511</b>	<b>19,957,037</b>
<b>Decrease on 07/08</b>						<b>-16%</b>
<b>Decrease on 08/09</b>						<b>-6%</b>
<b>Reserves and Provisions</b>	<b>111,543</b>	<b>82,428</b>	<b>(160,572)</b>	<b>(251,943)</b>	<b>(320,344)</b>	<b>(220,473)</b>
	<b>23,749,998</b>	<b>21,179,883</b>	<b>21,504,491</b>	<b>20,926,652</b>	<b>20,926,652</b>	<b>19,736,564</b>
Investment Income	(6,892,106)	(5,030,455)	(4,939,455)	(3,155,973)	(2,774,248)	(2,825,631)
Government Grant	(9,947,783)	(10,310,045)	(10,310,045)	(10,610,610)	(10,637,130)	(10,637,130)
Collection Fund	(195,652)	(101,591)	(101,591)	(101,591)	(101,591)	(108,313)
Council Tax	(5,807,252)	(5,961,360)	(5,961,360)	(6,323,811)	(6,170,483)	(6,165,491)
	<b>(22,842,793)</b>	<b>(21,403,451)</b>	<b>(21,312,451)</b>	<b>(20,191,985)</b>	<b>(20,600,479)</b>	<b>(19,736,565)</b>
<b>Potential (Surplus)/Shortfall</b>	<b>907,205</b>	<b>(223,568)</b>	<b>192,040</b>	<b>734,667</b>	<b>43,715</b>	<b>0</b>
<b>COUNCIL TAX</b>						
Relevant Tax Base	49,214	49,678	49,678	50,672	49,923	49,923
Council Tax Rate for Band "D"	£118.00	£120.00	£120.00	£124.80	£123.60	£123.50
<b>Council Tax Collection</b>	<b>5,807,252</b>	<b>5,961,360</b>	<b>5,961,360</b>	<b>6,323,811</b>	<b>6,170,483</b>	<b>6,165,491</b>

1.10 In order to balance the budget a further reduction in costs or increase in income of £43,715 was required.

<b>Exec Draft 2 Deficit</b>	<b>43,715</b>
Lower Priority Saving Increase - £365,000 from £293,000	(72,000)
EAC Review	(62,878)
PHE Review	27,000
CSR Review	18,529
Review of Executive Matters	40,641
Council Tax - inflation cut by 0.1% to 2.9% - £123.50 Band D	4,993
<b>Final Draft</b>	<b>Balanced</b>

1.11 The following actions have been identified for the Executive to approve in relation to achieving the £365,000 savings in 1.10 above.

17% target reduction in Voluntary Sector Grants	<b>-£104,000</b>
Planned 7% reduction in net costs of Health & Recreation	<b>-£136,000</b>
Accommodation / Asset Management	<b>-£100,000</b>
Design & Print Expenditure Efficiencies	<b>-£25,000</b>
	<b>-£365,000</b>

- 1.12 The value of planned efficiency savings included in this budget now totals £2,046,791.

### Council Tax

- 1.13 The level of council tax being proposed is £123.50pa at Band D. In line with Council commitment this reflects a below inflation increase equivalent to £3.50 for the 12 month period or 7p per household per week.
- 1.14 This inflationary increase, of 2.9%, is below both the prevailing CPI of 4.1% and the forecast average increase across UK councils expected to be circa 3.5%.

### Medium Term Financial Strategy 2009/10 – 2013/14

- 1.15 The Medium Term Financial Strategy presented on 12<sup>th</sup> January 2009 has been updated in light of the latest 2009/10 revenue budget. All significant expenditure and efficiency savings to date have been included as well as the impact of the capital programme included in Appendix 2. The draft forecast at present shows an improvement in the shortfall from £1.8m to £1.4m of which £1.7m can be wholly attributed to the reduction of investment income from 2009/10 to 2010/11.
- 1.16 The Council's systematic approach to reducing the dependency on investment income has been successful to date. This has been achieved alongside the delivery of an ambitious capital programme and the successful delivery of the council's priorities. The result of these actions to date has secured considerable protection from the full force of the interest rate deterioration. In the coming year we must continue our focus and give consideration to "fast-tracking" our planned strategy in order to secure a sustainable financial future and continue to have the available resources to meet the priorities of our community.

	Draft Budget 2009-10	FC 2010- 11	FC 2011- 12	FC 2012- 13	FC 2013- 14
<b>Service Expenditure</b>	<b>22,404,002</b>	<b>22,808,388</b>	<b>23,264,555</b>	<b>23,753,111</b>	<b>24,251,926</b>
Capital Charges Reversed	(2,446,965)	(2,491,010)	(2,540,831)	(2,594,188)	(2,648,666)
<b>Net Expenditure Services</b>	<b>19,957,037</b>	<b>20,317,377</b>	<b>20,723,725</b>	<b>21,158,923</b>	<b>21,603,261</b>
Investment Income	(2,825,631)	(1,172,611)	(1,393,439)	(1,846,820)	(1,666,820)
<b>Potential (Surplus)/Shortfall</b>	<b>0</b>	<b>1,440,347</b>	<b>1,397,640</b>	<b>825,982</b>	<b>1,033,525</b>
Govt Efficiency Target (3.1%):	included above	(629,839)	(642,435)	(655,927)	(669,701)
Use of Reserves	0	to be agreed	to be agreed	to be agreed	to be agreed
<b>Projected Shortfall</b>	<b>0</b>	<b>810,508</b>	<b>755,205</b>	<b>170,055</b>	<b>363,824</b>

### Summary

- 1.17 This budget will be presented to the Executive on February 2<sup>nd</sup> 2009 with a recommendation to produce the 2009/10 budget book on the basis of Appendices 1-3 and a recommendation to Council on 23 February 2009 to

adopts the 2009/10 budget (as a key decision) and set council tax accordingly.

**Further Document Information**

---

<b>Appendix No</b>	<b>Title</b>
Appendix 3	Medium Term Financial Strategy

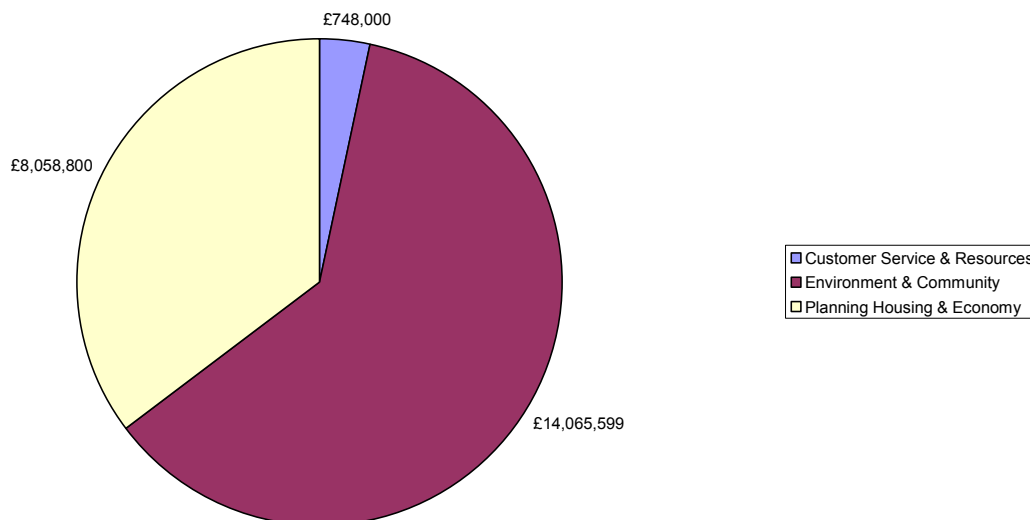
**Proposed Capital Programme 2009/10**

**CAPITAL PROGRAMME AND FINANCING STATEMENT-SUMMARY**

	<b>Scheme Cost £</b>
Approved Programme-Schemes approved prior to 2009/2010**	£16,774,499
Proposed Programme for 2009/2010 delivery	<u>£17,898,000</u>
<b>Total Capital Programme</b>	<b>£32,672,499</b>
<b>Main Projects - approved prior to 2009/2010**</b>	
Bicester Town Centre	£10,000,000
	<hr/>
<b>Total Capital Programme for 2009/10 Budget Approval</b>	<b>£44,672,499</b>
<b>Financed by:</b>	
Capital Receipts	<b>£38,581,166</b>
Capital Grants and Contributions	<b>£1,108,000</b>
Government Grants	<b>£2,250,000</b>
Direct Revenue Financing/Use of Reserves	<b>£2,733,333</b>
	<b><u>£44,672,499</u></b>

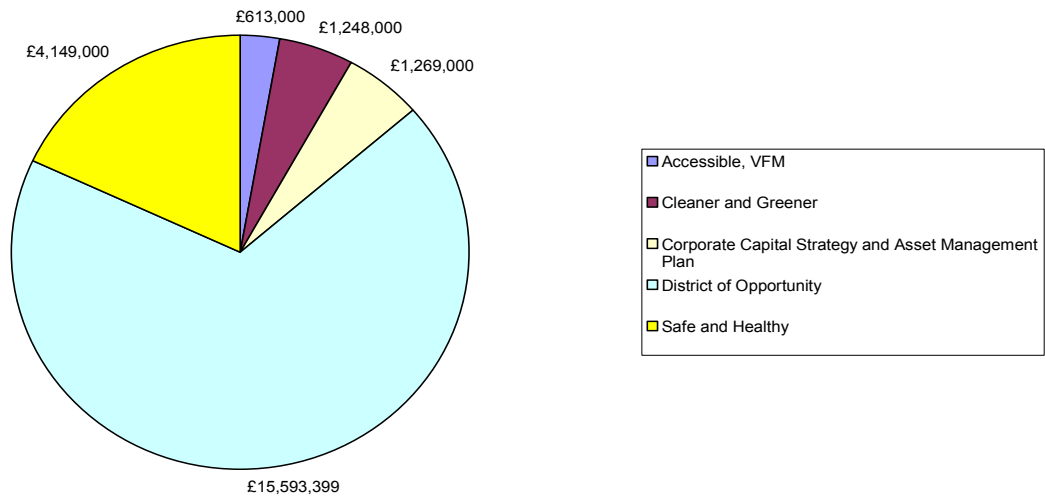
1.1 The total capital programme amounts to £44,672,499 of which £22,872,399 will be delivered in 2009/10. This can be seen in further detail in Appendix 2a.

Sum of 2009/10 Scheme Cost (£) by Directorate

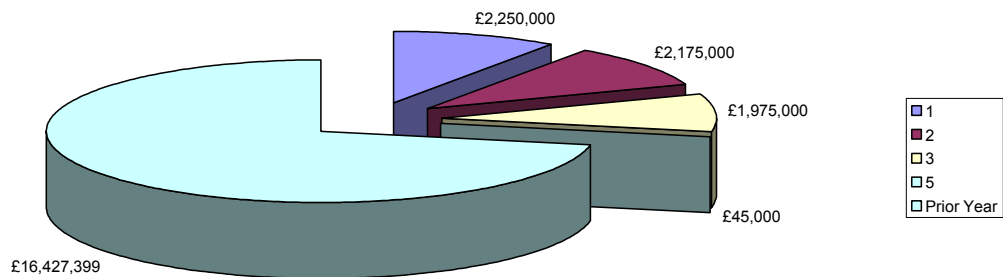


- 1.2 The total programme has increased since December 1<sup>st</sup> 2008 draft by £518,300 but the planned delivery in 2009/10 has reduced by £11,074,800. The main driver for this reduction is the change in profile of the Bicester Town Centre project from 09/10 to 10/11.
- 1.3 The new capital proposals to date for 2009/10 are shown in Appendix 2b - these bids total £17,898,000 of which £6,445,000 will be delivered in 2009/10.
- 1.4 Each scheme is supported by an appraisal and these have been scored according to priority.

**Sum of 2009/10 Scheme Cost (£) by Strategic Priority**

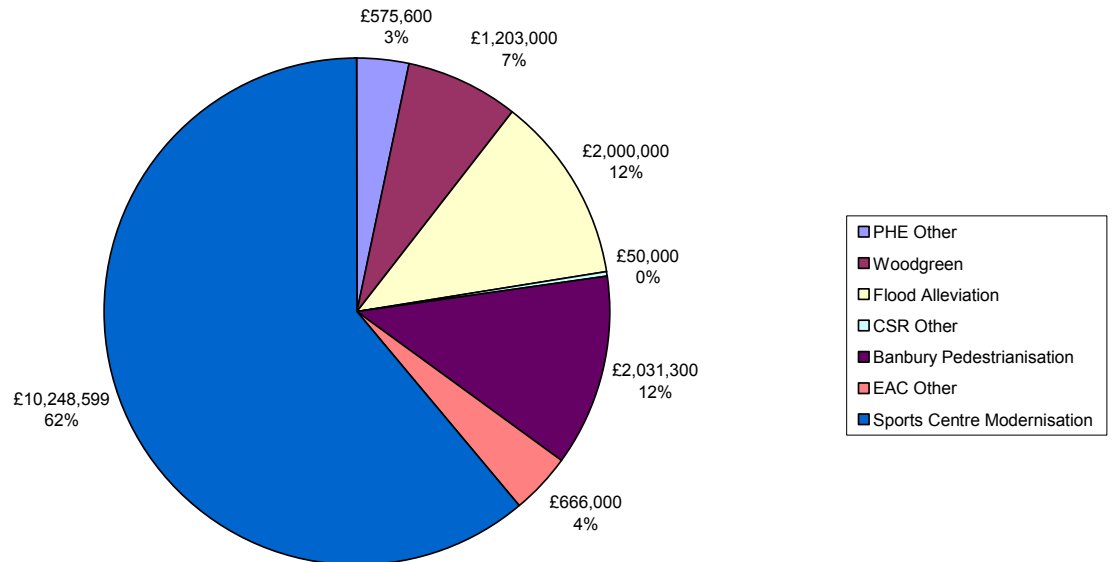


**Sum of 2009/10 Capital Scheme Cost (£) by Scored Ranking**



1.5 The bids approved in prior years and recommended for inclusion in the programme are shown in Appendix 2c.

**Prior Year Approved Capital Schemes**



1.6 A total of £417,000 schemes approved prior to 2009/10 budget process have now been deleted from the programme and these are listed in Appendix 2d together with £1,200,000 of new bids that have been deferred or deleted from the programme as a result of scoring and priority assessment and will not require any further consideration in this budget cycle.

1.7 Each £1million spent on capital has a capital opportunity cost of lost investment income – so at current base rates this equates to £20,000 pa.

1.8 The impact of the capital programme and associated revenue impacts have been built into the 2009/10 revenue budget and cashflow forecasts.

**Further Document Information**

Appendix No	Title
Appendix 2a	Capital Programme Summary
Appendix 2b	New Capital Bid Summary
Appendix 2c	Prior Year Approvals
Appendix 2d	Capital Schemes Deleted from Programme

<b>CAPITAL PROGRAMME AND FINANCING STATEMENT-SUMMARY (EXCLUDING DELETED SCHEMES ATTACHED)</b>										<b>APPENDIX 2A</b>
	<b>Scheme Cost</b>	<b>2009/2010</b>	<b>2010/2011</b>	<b>2011/2012</b>	<b>2012/2013</b>	<b>2013/14</b>	<b>2014/15</b>			
	£	£	£	£	£	£	£			
Approved Programme-Schemes approved prior to 2009/2010*	£16,774,499	£16,427,399	£347,100	£0	£0	£0	£0			
Proposed Programme for 2009/2010	£17,898,000	£6,445,000	£3,573,000	£2,008,000	£2,193,000	£2,289,000	£1,390,000			
<b>Total Capital Programme Excluding Bicester Town Centre Project</b>	<b>£34,672,499</b>	<b>£22,872,399</b>	<b>£3,920,100</b>	<b>£2,008,000</b>	<b>£2,193,000</b>	<b>£2,289,000</b>	<b>£1,390,000</b>			
<b>Main Projects - approved prior to 2009/2010</b>										
Sports Centre Modernisation (*Part of Approved Programme above)	£0	£0	£0	£0	£0	£0	£0			
Bicester Town Centre Project	£10,000,000	£0	£10,000,000	£0	£0	£0	£0			
	£10,000,000	£0	£10,000,000	£0	£0	£0	£0			
<b>Total Capital Programme</b>	<b>£44,672,499</b>	<b>£22,872,399</b>	<b>£13,920,100</b>	<b>£2,008,000</b>	<b>£2,193,000</b>	<b>£2,289,000</b>	<b>£1,390,000</b>			
<b>Financed by:</b>										
<b>Capital Receipts</b>	<b>£38,581,166</b>	<b>£18,989,399</b>	<b>£13,311,767</b>	<b>£1,533,000</b>	<b>£1,818,000</b>	<b>£1,914,000</b>	<b>£1,015,000</b>			
<i>Sports Centre Modernisation</i>	£1,108,000	£1,108,000	£0	£0	£0	£0	£0			
<b>Capital Grants and Contributions</b>	<b>£1,108,000</b>	<b>£1,108,000</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>			
£375k per annum Governmental Grant Funding towards Mandatory Disabled Facilities Grants	£2,250,000	£375,000	£375,000	£375,000	£375,000	£375,000	£375,000			
<b>Government Grants</b>	<b>£2,250,000</b>	<b>£375,000</b>	<b>£375,000</b>	<b>£375,000</b>	<b>£375,000</b>	<b>£375,000</b>	<b>£375,000</b>			
<i>Wheeled Bins</i>	£300,000	£100,000	£100,000	£100,000	£0	£0	£0			
<i>Vehicle Replacement Programme</i>	£433,333	£300,000	£133,333	£0	£0	£0	£0			
<i>Banbury Flood Alleviation</i>	£2,000,000	£2,000,000	£0	£0	£0	£0	£0			
<b>Direct Revenue Financing/Use of Reserves</b>	<b>£2,733,333</b>	<b>£2,400,000</b>	<b>£233,333</b>	<b>£100,000</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>			
	<b>£44,672,499</b>	<b>£22,872,399</b>	<b>£13,920,100</b>	<b>£2,008,000</b>	<b>£2,193,000</b>	<b>£2,289,000</b>	<b>£1,390,000</b>			
<b>Expenditure</b>										
<b>Financing</b>										
Capital Grants		£375,000	£375,000	£375,000	£375,000	£375,000	£375,000			
Capital Contributions		£1,108,000	£0	£0	£0	£0	£0			
Capital Receipts		£18,989,399	£13,311,767	£1,533,000	£1,818,000	£1,914,000	£1,015,000			
Revenue		£2,400,000	£233,333	£100,000	£0	£0	£0			
		<b>£22,872,399</b>	<b>£13,920,100</b>	<b>£2,008,000</b>	<b>£2,193,000</b>	<b>£2,289,000</b>	<b>£1,390,000</b>			

											<b>APPENDIX 2B</b>			
<b>Service Head</b>	<b>Strategic Priority</b>	<b>Score</b>	<b>Sum of Scheme Cost</b>	<b>2009/2010</b>	<b>2010/2011</b>	<b>2011/2012</b>	<b>2012/2013</b>	<b>2013/2014</b>	<b>2014/2015</b>					
Tina Poke	C	2	£15,000	15,000	0	0	0	0	0	0				
Tina Poke	C	2	£70,000	70,000	0	0	0	0	0	0				
Pat Simpson	D	2	£150,000	50,000	50,000	50,000	0	0	0	0				
Pat Simpson	D	1	£10,000	10,000	0	0	0	0	0	0				
Pat Simpson	D	2	£10,000	10,000	0	0	0	0	0	0				
Pat Simpson	D	2	£10,000	10,000	0	0	0	0	0	0				
Pat Simpson	D	3	£10,000	10,000	0	0	0	0	0	0				
Pat Simpson	D	2	£15,000	15,000	0	0	0	0	0	0				
Pat Simpson	D	1	£20,000	20,000	0	0	0	0	0	0				
Pat Simpson	D	2	£20,000	20,000	0	0	0	0	0	0				
Pat Simpson	D	3	£30,000	30,000	0	0	0	0	0	0				
Pat Simpson	D	3	£30,000	30,000	0	0	0	0	0	0				
Pat Simpson	D	3	£45,000	45,000	0	0	0	0	0	0				
Pat Simpson	D	3	£35,000	35,000	0	0	0	0	0	0				
Pat Simpson	D	1	£38,000	38,000	0	0	0	0	0	0				
Pat Simpson	D	1	£40,000	40,000	0	0	0	0	0	0				
Pat Simpson	D	2	£45,000	45,000	0	0	0	0	0	0				
Pat Simpson	D	1	£50,000	50,000	0	0	0	0	0	0				
Pat Simpson	D	2	£55,000	55,000	0	0	0	0	0	0				
Pat Simpson	D	2	£70,000	70,000	0	0	0	0	0	0				
Ed Potter	C	3	£50,000	50,000	0	0	0	0	0	0				
Ed Potter	C	1	£56,000	56,000	0	0	0	0	0	0				
Ed Potter	C	1	£100,000	65,000	35,000	0	0	0	0	0				
Ed Potter	C	1	£200,000	200,000	0	0	0	0	0	0				
Ed Potter	C	1	£3,304,000	637,000	622,000	473,000	728,000	844,000	0	0				
Paul Marston-Weston	A	3	£45,000	45,000	0	0	0	0	0	0				
Paul Marston-Weston	A	2	£50,000	50,000	0	0	0	0	0	0				
Paul Marston-Weston	B	2	£60,000	60,000	0	0	0	0	0	0				
Paul Marston-Weston	B	2	£150,000	150,000	0	0	0	0	0	0				
Paul Marston-Weston	B	2	£150,000	150,000	0	0	0	0	0	0				
Paul Marston-Weston	A	2	£1,500,000	170,000	1,330,000	0	0	0	0	0				
Grahame Helm	B	2	£190,000	190,000	0	0	0	0	0	0				
Chris Rothwell	A	3	£30,000	30,000	0	0	0	0	0	0				
David Marriott	A	2	£35,000	35,000	0	0	0	0	0	0				
David Marriott	A	3	£50,000	50,000	0	0	0	0	0	0				
David Marriott	A	2	£120,000	60,000	40,000	20,000	0	0	0	0				
David Marriott	E	1	£1,160,000	1,134,000	26,000	0	0	0	0	0				
Gillian Greaves	A	3	£30,000	30,000	0	0	0	0	0	0				
Gillian Greaves	A	3	£2,640,000	440,000	440,000	440,000	440,000	440,000	440,000	440,000				
Gillian Greaves	A	2	£5,700,000	950,000	950,000	950,000	950,000	950,000	950,000	950,000				
Gillian Greaves	A	3	£1,000,000	1,000,000	0	0	0	0	0	0				
Chris Rothwell	B	3	£150,000	150,000	0	0	0	0	0	0				
Chris Rothwell	A	5	£300,000	45,000	50,000	75,000	75,000	55,000	0	0				
Chris Rothwell	D	3	£30,000	0	30,000	0	0	0	0	0				
			<b>£17,898,000</b>	<b>£6,445,000</b>	<b>£3,573,000</b>	<b>£2,008,000</b>	<b>£2,193,000</b>	<b>£2,289,000</b>	<b>£1,390,000</b>					



<b>APPENDIX 2C</b>										
<b>Service Head</b>	<b>Strategic Priority</b>	<b>Score</b>		<b>Sum of Scheme Cost</b>	<b>2009/2010</b>	<b>2010/2011</b>	<b>2011/2012</b>	<b>2012/2013</b>	<b>2013/2014</b>	<b>2014/2015</b>
David Marriott	D	Prior Year	Other PHE	£22,100	0	22,100	0	0	0	0
Paul Marston-Weston	C	Prior Year	Other EAC	£30,000	30,000	0	0	0	0	0
Chris Rothwell	E	Prior Year	Other EAC	£45,000	45,000	0	0	0	0	0
Karen Curtin	E	Prior Year	Other CSR	£50,000	50,000	0	0	0	0	0
Ed Potter	C	Prior Year	Other EAC	£50,000	50,000	0	0	0	0	0
Chris Rothwell	E	Prior Year	Other EAC	£70,000	40,000	30,000	0	0	0	0
Ed Potter	C	Prior Year	Other EAC	£75,000	75,000	0	0	0	0	0
Paul Marston-Weston	A	Prior Year	Other EAC	£80,000	80,000	0	0	0	0	0
Paul Marston-Weston	B	Prior Year	Other EAC	£90,000	20,000	70,000	0	0	0	0
David Marriott	A	Prior Year	Other PHE	£225,000	0	225,000	0	0	0	0
Grahame Helm	B	Prior Year	Other EAC	£226,000	226,000	0	0	0	0	0
David Marriott	A	Prior Year	Other PHE	£328,500	328,500	0	0	0	0	0
Paul Marston-Weston	B	Prior Year	Woodgreen	£1,203,000	1,203,000	0	0	0	0	0
Philip Clarke	B	Prior Year	Banbury Flood Alleviation	£2,000,000	2,000,000	0	0	0	0	0
David Marriott	A	Prior Year	Banbury Pedestrianisation	£2,031,300	2,031,300	0	0	0	0	0
Paul Marston-Weston	A	Prior Year	Sports Centre Modernisation	£10,248,599	10,248,599	0	0	0	0	0
				<b>£16,774,499</b>	<b>£16,427,399</b>	<b>£347,100</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>

		APPENDIX 2D									
Scheme	Service Head	Strategic Priority	Score	Scheme Cost	2009/2010	2010/2011	2011/2012	2012/2013	2013/14	2014/15	
Automated Number Plate Recognition (assist Crime Reduction)	Chris Rothwell	B	1	40,000	40,000	0	0	0	0	0	
Kitchen Waste Collection Service Pilot	Ed Potter	C	1	50,000	50,000	0	0	0	0	0	
Establishment of a customer panel for improving customer service	Pat Simpson	D	2	10,000	10,000	0	0	0	0	0	
Disaster Recovery ICT	Pat Simpson	D	2	15,000	15,000	0	0	0	0	0	
Channel Migration Advertising campaign	Pat Simpson	D	2	15,000	15,000	0	0	0	0	0	
Countryside Access	Chris Rothwell	D	2	45,000	15,000	15,000	15,000	0	0	0	
Community Woodland Project	Chris Rothwell	C	2	50,000	35,000	10,000	5,000	0	0	0	
Sharepoint extension	Pat Simpson	D	2	50,000	50,000	0	0	0	0	0	
Pocket Parks Improvements	Chris Rothwell	B	2	60,000	20,000	20,000	20,000	0	20,000	0	
Electronic Document Records Management System (HR only in 2009/10)	Pat Simpson	D	2	60,000	60,000	0	0	0	0	0	
Laptop upgrades/replacement and other mobile devices	Pat Simpson	D	3	10,000	10,000	0	0	0	0	0	
Kidlington Village Centre Pedestrianisation	Chris Rothwell	A	4	20,000	20,000	0	0	0	0	0	
Town Centre Visitor Signage - Banbury and Bicester	Paul Marston-Weston	A	4	20,000	20,000	0	0	0	0	0	
Markets Enhancements	Chris Rothwell	A	4	30,000	30,000	0	0	0	0	0	
Toilet Refurbishments Phase 4 - Bodicote House	Tina Poke	C	4	30,000	30,000	0	0	0	0	0	
Replacement of Heating Boilers - Old Bodicote House	Tina Poke	C	4	40,000	40,000	0	0	0	0	0	
Covered Vehicle Inspection Facility (Licensing)	Chris Rothwell	B	5	25,000	25,000	0	0	0	0	0	
Kirtlington Quarry Road Repairs	Chris Rothwell	B	5	30,000	30,000	0	0	0	0	0	
Off Road Parking Facilities/Environmental Improvements	Chris Rothwell	B	5	600,000	150,000	150,000	150,000	150,000	150,000	0	
Commercial Bailiff Service Approved for 2008/9 but now deferred to 2010/11	Steve Newman	D	Prior Year	35,000	0	35,000	0	0	0	0	
Traffic Calming in Villages	Chris Rothwell	B	Prior Year	42,000	0	15,000	15,000	12,000	0	0	
Renewal of Corporate Servers & Virtualisation Programme	Pat Simpson	D	Prior Year	50,000	50,000	0	0	0	0	0	
Animation Centre - IT Upgrade	Paul Marston-Weston	E	Prior Year	50,000	50,000	0	0	0	0	0	
Refurbishment of Claremont Toilets	Ed Potter	C	Prior Year	75,000	75,000	0	0	0	0	0	
Relocation of Animation Station	Paul Marston-Weston	B	Prior Year	75,000	75,000	0	0	0	0	0	
Improvements to Retained Housing Open Spaces	Chris Rothwell	B	Prior Year	90,000	30,000	30,000	30,000	0	0	0	
				<b>1,617,000</b>	<b>795,000</b>	<b>255,000</b>	<b>235,000</b>	<b>162,000</b>	<b>170,000</b>	<b>0</b>	

DRAFT MEDIUM TERM FINANCIAL FORECAST

	Outturn 2007/08	Budget 2008-09	Projection 2008-09	Budget 2009-10	FC 2010-11	FC 2011-12	FC 2012-13	FC 2013-14	Rec
<b>SERVICE EXPENDITURE</b>									
Services Sub-Total	26,143,031	22,325,765	22,893,373	22,770,096	22,808,388	23,264,565	23,763,111	24,251,926	38,292
Capital Charges Reversed	(2,504,576)	(1,228,310)	(1,228,310)	(2,446,965)	(2,491,010)	(2,540,831)	(2,594,189)	(2,648,666)	(44,045)
<b>Net Expenditure Services</b>	<b>23,638,455</b>	<b>21,097,455</b>	<b>21,665,063</b>	<b>20,323,131</b>	<b>20,317,377</b>	<b>20,723,725</b>	<b>21,158,923</b>	<b>21,603,261</b>	<b>(5,754)</b>
<b>Other Issues</b>									
Full Year Effects 2009/10					(35,000)	(35,700)	(36,414)	(37,142)	(35,000)
Admin Review					(85,000)	(86,700)	(86,434)	(86,203)	(85,000)
VFM Reviews already actioned in 09/10					(550,000)	(561,000)	(572,220)	(583,664)	(550,000)
Improvement - end of 3 yr fixed post					(100,000)	(102,000)	(104,142)	(106,329)	(100,000)
Job Evaluation Set Up Costs - only in 08/09 & 09/10					(150,000)	(153,000)	(156,060)	(159,181)	(150,000)
17% target reduction in Voluntary Sector Grants				(104,000)					(104,000)
Planned 7% reduction in net costs of Health & Recreation				(136,000)					
Accommodation / Asset Management				(100,000)					
Design & Print Expenditure Efficiencies				(25,000)					
<b>New Fees and Charges</b>									
Recession end - Impact on Planning / Land Charge Fees							(200,000)	(204,000)	0
Pension Revaluation	0	200,000	138,000	138,000	140,484	143,294	146,303	149,375	2,484
Pension Compensation Payments	0	263,928	263,928	253,928	200,000	204,000	208,284	212,658	(53,928)
Capital Cost of Pensions	0	342,516	0	0	0	0	0	0	0
Job Evaluation					500,000	510,000	520,710	531,645	500,000
VAT Shelter	0	(400,000)	(400,000)	(450,000)	(300,000)	(150,000)	(100,000)	(100,000)	150,000
Planned Transfer to Balance Sheet	4,908,605	1,079,236	1,060,236	647,700	659,359	672,546	686,669	701,089	11,659
Other Adjustments	2,974,019	(451,689)	(451,689)	90,434	92,062	93,903	95,675	97,888	1,628
	<b>7,882,624</b>	<b>1,023,991</b>	<b>600,475</b>	<b>315,062</b>	<b>371,904</b>	<b>535,343</b>	<b>400,571</b>	<b>412,136</b>	<b>56,842</b>
	<b>31,521,079</b>	<b>22,121,446</b>	<b>22,265,538</b>	<b>20,638,193</b>	<b>20,689,282</b>	<b>21,259,067</b>	<b>21,559,494</b>	<b>22,015,397</b>	<b>51,089</b>
Planned Transfer From Balance Sheet	(7,771,081)	(941,563)	(780,047)	(901,628)	(700,000)	(714,000)	(728,994)	(744,303)	201,628
Investment Income	(6,892,106)	(5,030,455)	(4,939,455)	(2,825,631)	(1,172,611)	(1,393,439)	(1,846,820)	(1,666,020)	1,653,020
Government Grant	(9,947,783)	(10,310,045)	(10,310,045)	(10,637,130)	(10,966,881)	(11,188,219)	(11,421,129)	(11,660,973)	(329,751)
Collection Fund	(195,652)	(101,591)	(101,591)	(108,313)	(101,591)	(101,591)	(101,591)	(101,591)	6,722
Council Tax	(5,807,252)	(5,961,360)	(5,961,360)	(6,165,491)	(6,307,852)	(6,466,179)	(6,634,978)	(6,808,184)	(142,361)
<b>Potential (Surplus)/Shortfall</b>	<b>(90,613,874)</b>	<b>(22,345,014)</b>	<b>(22,092,498)</b>	<b>(20,638,193)</b>	<b>(19,248,938)</b>	<b>(19,861,427)</b>	<b>(20,735,513)</b>	<b>(20,981,871)</b>	<b>1,389,258</b>
	<b>907,205</b>	<b>(223,568)</b>	<b>173,040</b>	<b>0</b>	<b>1,440,347</b>	<b>1,397,640</b>	<b>825,982</b>	<b>1,033,525</b>	<b>1,440,347</b>
Govt Efficiency Target (3.1%): to be identified									
Reserves									
<b>Projected Overspend/(Underspend)</b>	<b>907,205</b>	<b>(223,568)</b>	<b>173,040</b>	<b>0</b>	<b>810,508</b>	<b>755,205</b>	<b>170,055</b>	<b>363,824</b>	<b>810,508</b>

	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
<b>Council Tax</b>							
Relevant Tax Base	49,214	49,678	49,923	50,173	50,423	50,676	50,929
Council Tax Rate for Band "D"	£118.00	£120.00	£120.00	£125.72	£128.24	£130.93	£133.68
<b>Council Tax Collection</b>	<b>5,807,252</b>	<b>5,961,360</b>	<b>5,961,360</b>	<b>6,165,491</b>	<b>6,307,852</b>	<b>6,466,179</b>	<b>6,508,184</b>
Opening Cash Balance			110,000,000	83,000,000	64,340,601	52,920,501	48,420,501
Capital Expenditure - as per programme			(27,000,000)	(22,912,389)	(13,926,100)	(6,000,000)	(5,000,000)
External Capital Financing			3,253,000	2,900,000	500,000	500,000	500,000
Reserves - to be calculated			(1,000,000)				
Cashflow - to be calculated			1,000,000	1,000,000			
Closing Cash Balance			83,000,000	83,000,000	64,340,601	52,920,501	48,420,501
<b>Average Balance</b>				<b>73,670,301</b>	<b>58,630,551</b>	<b>50,670,501</b>	<b>41,670,501</b>
<b>Interest Rate Assumptions - Butlers 221208</b>							
				as per investment deals	2.0%	2.8%	4.0%
<b>Inflation Rate Assumptions CPI - Butlers</b>							
					1.8%	2.0%	2.1%
<b>Inflation Rate Assumptions Salaries</b>							
					3.00%	1.50%	1.75%

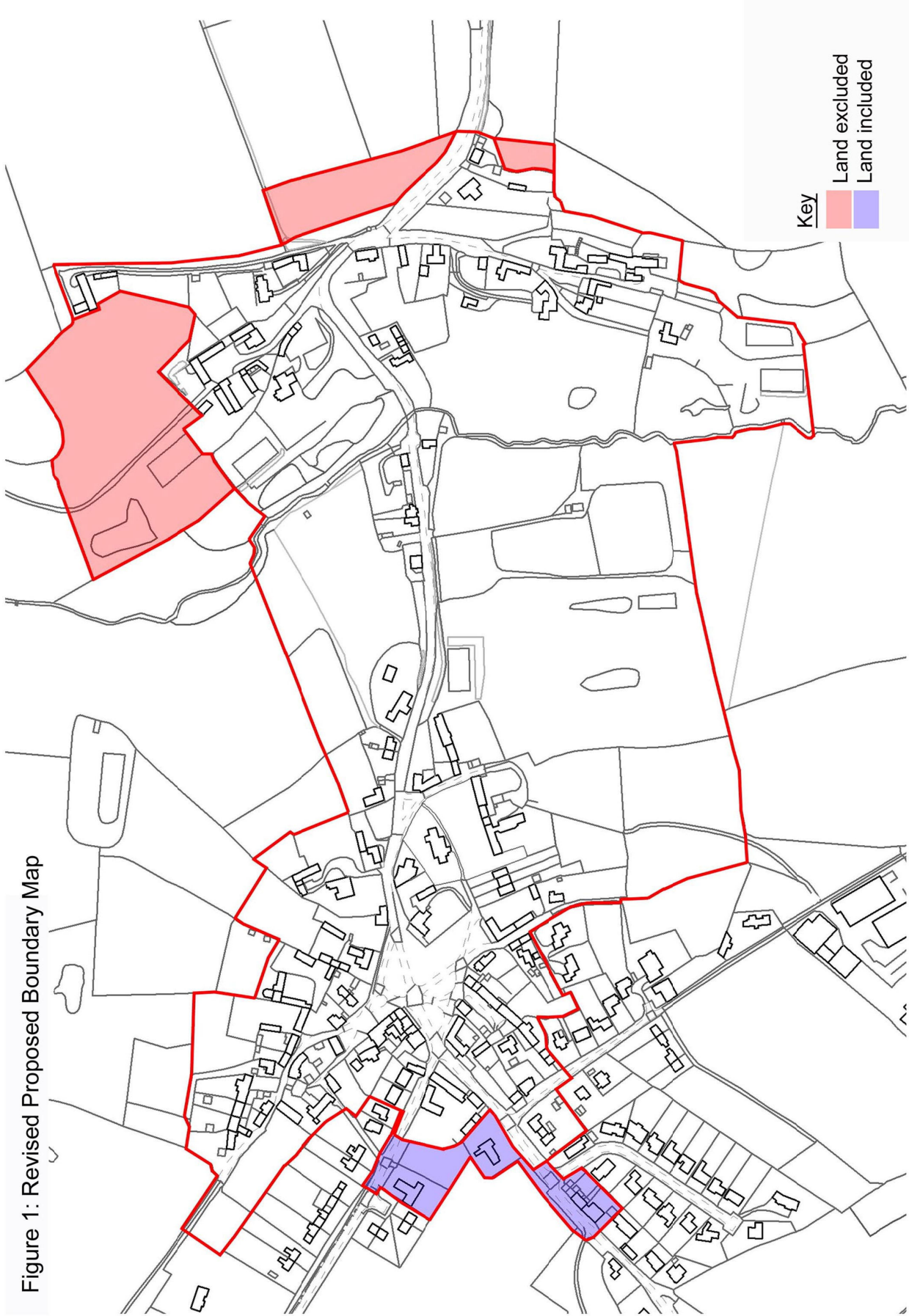


Figure 1: Revised Proposed Boundary Map